

Engagement Update

Downtown Area Redevelopment Plan
Engagement Strategy | Phase 2

PHASE 2 ENGAGEMENT OUTCOMES

FEBRUARY TO APRIL 2026 IN-PERSON ACTIVITIES

MAY-JUNE 2026 SURVEY (ONLINE AND PAPER)

Prepared by the Downtown ARP project team July 2026

Engagement Strategy Review



The Downtown ARP Engagement Strategy was crafted with the idea of bringing the community’s voice directly into the project.

From an International Association for Public Participation (IAP2) perspective, the strategy is firmly anchored in the “Involve–Consult” part of the participatory spectrum. A brief overview of each of the strategy’s four phases is provided here.

Engagement Objective	Key Message
Phase 1 - To kick-off the ARP project by stimulating a first round of feedback focused on general, overarching questions to create a benchmark for partners initial thoughts, ideas, concerns and expectations.	The ARP is starting, this is the why, when and what of the project, and who and how you can get involved. Please share initial thoughts and ideas about the future of Downtown Coaldale!
Phase 2 – To shift from initial feedback and benchmarking to more detailed dialog about ideation and specific outcomes for different areas, topical areas and themes.	We heard your initial feedback, now let’s dialog about the different ways you see your downtown changing in the future; let’s come together and share our ideas!
Phase 3 – Ideation to reality; on a timeline basis, identify and commit to actions on the highest priority items.	Let’s ‘hit the ground running’ and help identify priority projects that we can either get working on right away, or develop prototypes for, to test new and innovative ideas that might work in reality, but that we need some initial feedback on before committing to fully.
Phase 4 – Project approval and celebration.	The ARP is done, and approved by Council, in large part through the support shown by project partners. Now let’s get to work!

As of July 2026, Phase 2 is a wrap, and we’re onto Phase 3!

PROJECT ENGAGEMENT TIMELINE

Phase 1 · Jul – Sep 2025

- Project Kick-Off & Survey
- Survey launched and a project display hosted at Civic Square.
- Summary report now available online.

Phase 2 · Q1–Q2 2026

- Topical Engagement & Ideation
- Direct outreach to downtown businesses and property owners.
- Themed roundtable workshops and feedback activities at community events on transportation, land use, community experience, and more.

Phase 3 · Q2–Q3 2026 ► WE ARE HERE

- Plan Drafting & Refining
- Technical analysis and community feedback will be combined into a draft plan.
- A draft plan survey and static displays at Civic Square will invite further input.
- Additional community roundtables may offered.

Phase 4 · Q3–Q4 2026

- Plan Review & Council Approval.
- Public hearing, formal circulation to project partners, and Council consideration for 2nd and 3rd reading.

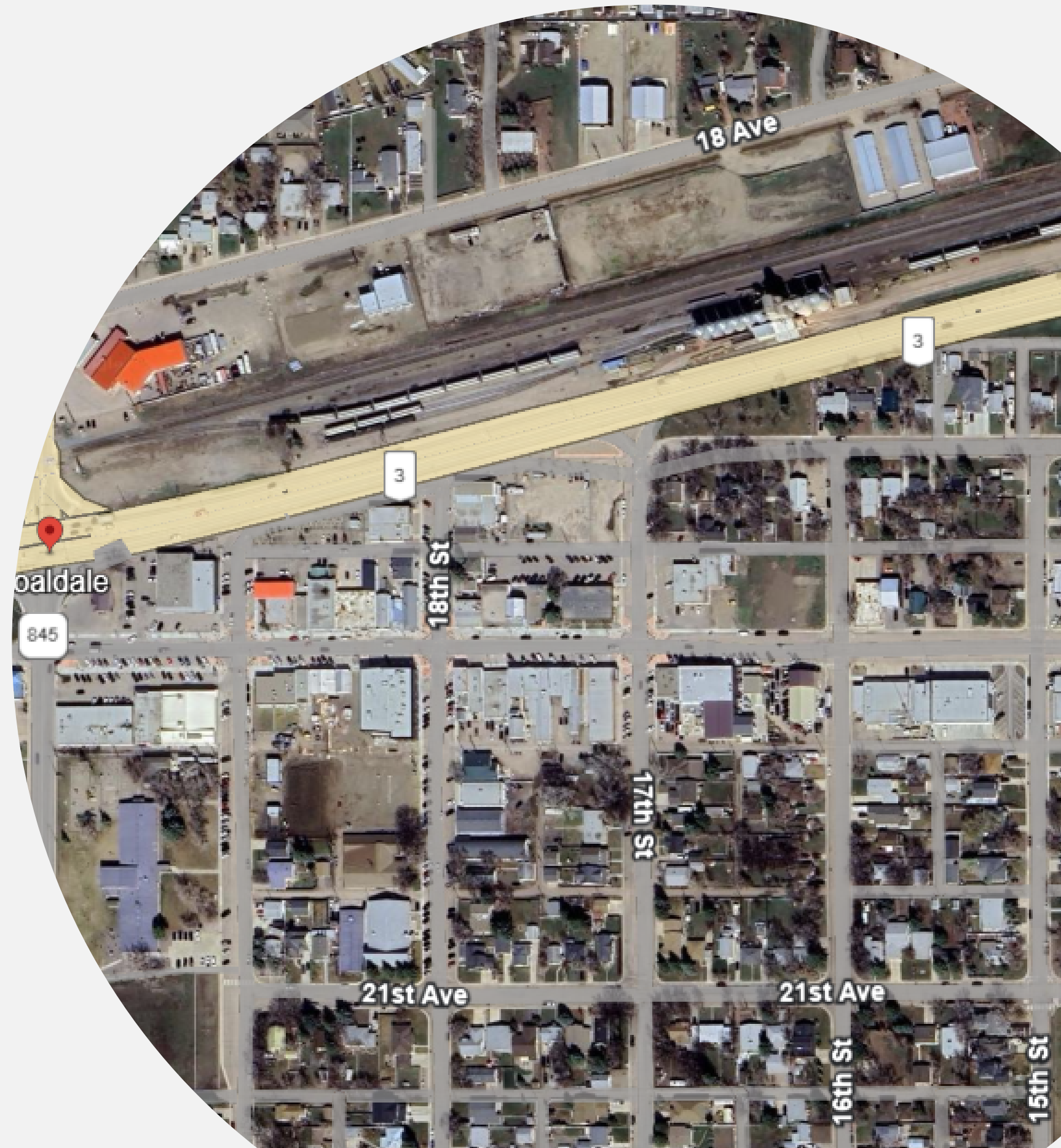
Phase 2 Engagement

FROM OPPORTUNITIES AND THEMES, TO PROPOSED IDEAS

Phase 1 of the Downtown ARP's engagement strategy focused on gathering thoughts, ideas and concerns about the downtown as it exists today.

Phase 2 of the strategy translated key topics, themes and opportunities shared in Phase 1 into a collection of proposed ideas and concepts that could be used to help shape the future of the downtown.

Using a mix of in-person activities and events and more than 260 survey responses, **Phase 2 represents the culmination of feedback that will be used to develop the first draft of the Downtown ARP.**



Phase 2 Engagement Opportunities and Themes



FEBRUARY TO JUNE 2026

The survey held last summer marked the start of the project, and represented Phase 1 of the Engagement Strategy. With more than 100 responses to the survey, it helped identify and shape key themes that have been used to frame Phase of the strategy.

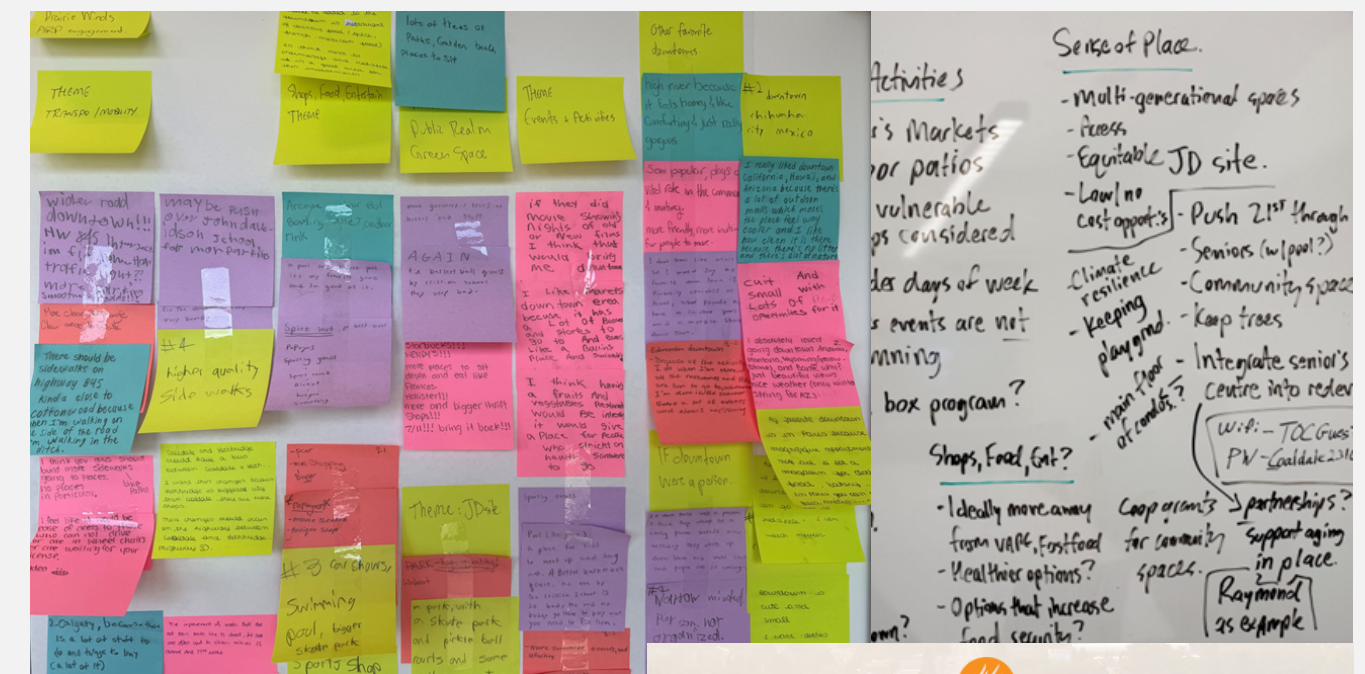
Key themes that have shaped Phase 2 engagement include...

- 1 – Transportation and Mobility
Connection to Phase 1 – Improved Infrastructure
Downtown elements: streets and sidewalks, accessibility, ease of movement through the area
- 2 – Events and Activities
Connection to Phase 1 – Events and Activities
Downtown elements: related to public realm and green spaces, gathering spaces and programming
- 3 – Public Realm and Green Spaces
Connection to Phase 1 – Beautification and Gathering Spaces, Improved Infrastructure
Downtown elements: streets and sidewalks, adaptable public spaces such as Civic Square
- 4 – Shops, food, and entertainment
Connection to Phase 1 – Greater Variety of Shops, More Dining Options, Entertainment, Extended Hours
Downtown elements: local shops and businesses, land use considerations, social experiences
- 5 – ...A sense of place
Bringing it all together; more vibrancy, vitality and energy in the downtown
- 6 – John Davidson School Site
While not a theme, dialogue on the site is invaluable to help guide its redevelopment

Opportunity	Format
Community Fest Pop-up held on February 16th	Pop-up booth at larger Town facilitated event
Chamber of Commerce lunch session held on March 18th	Presentation and facilitated dialogue
Prairie Winds class presentation held on March 23rd	Presentation and facilitated dialogue
Alberta Health Services (AHS) session held on March 24th	Facilitated dialogue
Property owner meetings (x1) held on March 25th	Facilitated dialogue
Access Coaldale session held on March 25th	Facilitated dialogue
Easter Event pop-up held on April 4th	Pop-up booth at larger Town facilitated event
Community Roundtable held on April 14th	Workshop-style dialogue
Downtown Businesses Roundtable held on April 16th	Workshop-style dialogue
Phase 2 wrap-up focused on all project partners held over the months of May and June 2026	Survey (online and paper)

Phase 2 Engagement Reach and Methods

A combination of hosted in-person events and activities and online/paper surveys provided a variety of options to engage with the project.



Opportunity	Format	Reach	Method(s)
In-person events and activities held from February to April 2026	Workshops, one-on-one meetings, pop-up booths at events, and facilitated discussions	~100 to 120	Engagement Booklets, dotmocracy, sticky notes, and scribing
Phase 2 wrap-up survey, open May and June 2026	Survey - online and paper copies available, with approximately 120 paper copies dropped off at various locations throughout the community	267	Online Paper copies
TOTAL ESTIMATED TOUCHPOINTS		~ 367 to 387	

The survey was shared widely!

- 2 weeks in the Sunny South News
- 4 weeks on the Town's social media platforms [every other day]
- A-board signs at key downtown intersections for 2 weeks
- Survey postcards delivered to 200+ homes and Main Street businesses in/around the study area
- Included in school newsletters
- Paper copies dropped off proactively at the Sunny South Lodge and Senior's Centre, and elsewhere as requested

Town of COALDALE
A Wise Choice

Downtown Area Redevelopment Plan (ARP)
Shaping the Future of Downtown Coaldale

What do you want the future of your downtown to be?

Take the survey!

For more information about the project please visit
<https://www.letsconnectcoaldale.ca/projects/downtown-area-redevelopment-plan>

Phase 2 Engagement Outcomes Comparison



FEBRUARY TO JUNE 2026

Phase 1 focused on asking respondents general questions about Coaldale downtown, and other downtowns.

Phase 2 shifted to proposing ideas and concepts for policies, programming and actions, framed around the key themes identified at the conclusion of Phase 1.

Phase 2 outcomes are presented here theme-by-theme, and where appropriate are compared between in-person and survey-based outcomes.

1 – Transportation and Mobility

Connection to Phase 1 – Improved Infrastructure

Downtown elements: streets and sidewalks, accessibility, ease of movement through the area

2 – Events and Activities

Connection to Phase 1 – Events and Activities

Downtown elements: related to public realm and green spaces, gathering spaces and programming

3 – Public Realm and Green Spaces

Connection to Phase 1 – Beautification and Gathering Spaces, Improved Infrastructure

Downtown elements: streets and sidewalks, adaptable public spaces such as Civic Square

4 – Shops, food, and entertainment

Connection to Phase 1 – Greater Variety of Shops, More Dining Options, Entertainment, Extended Hours

Downtown elements: local shops and businesses, land use considerations, social experiences

5 – ...A sense of place

Bringing it all together; more vibrancy, vitality and energy in the downtown

6 – John Davidson School Site

While not a theme, dialogue on the site is invaluable to help guide its redevelopment

OUTCOMES ARE COMPARED BETWEEN THE IN-PERSON AND SURVEY OUTCOMES

COMPARE, CONTRAST AND CONFIRM

The feedback collected via in-person activities carried out this spring are compared to survey-based outcomes as a way of confirming whether feedback from both data sources aligns.

Identifying where feedback does not align between the two data sets can help with refining if and how topics and specific proposals and ideas can be refined to a point where they can account for divergent views.

Theme | Transportation + Mobility

In-person events/activities outcomes

Proposed Ideas
Policy recommending a comprehensive 20th Ave. and HWY 845 intersection redesign as a priority study, with emergency services access as a design criterion alongside level of service.
Develop a design concept for 20th/845 intersection as a visual gateway to the downtown, with requirements for landscaping, lighting, and built form orientation.
Explore traffic flow adjustments including extending 21st Ave. through the school site to relieve pressure on the 20th and HW 845 intersection.
Downtown Design Guidelines to focus on exceeding minimum building code with explicit barrier-free access requirements for all new development, including auto-door installation for ground-floor commercial uses.
Designate Main Street from 20th to 17th as a 30 km/h zone, with the possibility of expanding further east in future.
Wayfinding Strategy with enhanced pedestrian crossing treatments at key HWY 3 and HWY 845 intersections to improve safety and connectivity for seniors and other vulnerable groups.
Explore feasibility of voluntary timed parking along 20th Avenue in the study area to improve stall turnover.

Survey outcomes

Proposed Ideas	Agree	Unsure	Disagree
Redesign 20th Ave / Hwy 845 intersection (69% strongly agree)	87%	8%	4%
Extend 21st Ave through the John Davidson site (1st ask)	59%	25%	16%
Gateway-style design at 20th Ave / Hwy 845	40%	38%	22%
Require barrier-free accessibility in new development	73%	20%	7%
Introduce 30 km/h speed zone on Main Street	60%	11%	29%
Explore voluntary timed parking (45% strongly disagree)	14%	19%	67%



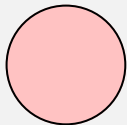
General agreement



Need more information



Mix of agree + unsure + disagree



General disagreement

Theme | Events & Activities

In-person events/activities outcomes

Proposed Ideas
Temporary use permits for pop-up markets and food vendors in public spaces and parking areas, with a simple, light-touch permitting process.
Include space for pop-up events and related infrastructure (power, water, flat surfaces, shade) in and around the John Davidson site in the redevelopment
Ensure infrastructure is installed in key public spaces: power pedestals, shade structures, and flat hard surfaces.
Install a PA system in Civic Square and/or John Davidson site redevelopment area for events and activities.
Downtown Design Guidelines for Civic Square and John Davidson site to include power and sight lines suitable for outdoor activities incorporating large screens
Policy to support street closure capability on key corridors for major events; include bollard/closure infrastructure in streetscape infrastructure.
An Events Strategy to include an equity lens: criteria for event scheduling, pricing, location rotation, and outreach to underserved groups.
Investigate grant and partnership funding to support free community programming.
A Youth Programming Strategy as part of the implementation plan, developed with input from school-aged students and youth organizations.

Survey outcomes

Proposed Ideas	Agree	Unsure	Disagree
Support pop-up markets / farmers' market	90%	7%	3%
Invest in event infrastructure (power, shade, surfaces)	71%	16%	13%
Install a public sound (PA) system	41%	30%	29%
Continue outdoor events and activities	87%	6%	7%
Streamlined street-closure process for events	60%	32%	9%
Ensure events are equitable / accessible	82%	15%	3%
Continue low-cost / free community programming	87%	10%	3%
Youth-focused programming for all age groups	85%	12%	3%



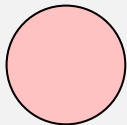
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General disagreement

Theme | Public Realm

In-person events/activities outcomes

Proposed Ideas
Streetscape enhancements to include year-round decorative lighting on trees along Main Street as a key Town deliverable.
Work with Fortis to assess feasibility and cost of string lights between Main St. light standards.
Downtown Design Guidelines to include street trees at regular intervals on all Main Street blocks and key corridors, with a species palette suited to Coaldale's climate.
Protect and retain established trees wherever possible; incentivize replacement planting ratio (e.g., 2:1) when removal is unavoidable.
Downtown Design Guidelines to encourage xeriscaping and drought-tolerant plantings; discourage potable water irrigation for public landscapes unless absolutely necessary.
Install clear, consistent public washroom signage throughout downtown as a near-term improvement.
Temporary Events Strategy to include accessible washrooms in the Town's events permitting process and referenced in plan implementation guidance.
John Davidson site design concept to require publicly accessible washrooms as a mandatory program element.
Downtown Design Guidelines to address noise mitigation for public spaces and residential development adjacent to rail and heavy traffic corridors.
Downtown Design Guidelines to consider landscape and built form design features for noise-sensitive locations.
Recommend Access Coaldale accessibility audit findings be formally incorporated into Downtown Design Guidelines and implementation checklist.

Survey outcomes

Proposed Ideas	Agree	Unsure	Disagree
Add more decorative lighting to trees / public spaces	65%	16%	19%
Install more string lighting along Main Street	58%	18%	24%
Increase tree planting downtown	83%	8%	8%
Protect existing trees / replacement planting	89%	8%	3%
Encourage drought-tolerant landscaping	85%	10%	5%
Improve public washroom signage	80%	14%	6%
Require accessible washrooms at events / facilities	84%	13%	3%
Noise reduction advocacy (train whistles, jake brakes)	70%	12%	18%
Develop downtown design guidelines	61%	28%	11%



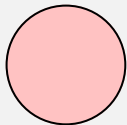
General agreement



Need more information



Mix of agree + unsure + disagree



General disagreement

Theme | Food, Shops and Entertainment

In-person events/activities outcomes

Proposed Ideas
Encourage, support, and prioritize food and beverage uses (sit-down dining, cafes, specialty food) as target uses for the downtown commercial mix through land-use
Business attraction strategy targeting sit-down restaurant operators, including incentive tools.
Policy to support for outdoor patio extensions as-of-right for food and beverage establishments, subject to design guidelines.
Policy to encourage a broad range of retail, specialty, and experiential uses as-of-right in the downtown commercial land use district.
Develop a Retail Attraction Strategy targeting experiential and specialty retail such as artisans, makers, specialty food, boutique retail, etc.
Downtown Design Guidelines to encourage active, transparent ground-floor frontages on all commercial buildings to maximize retail visibility and street activity.
Policy to encourage food hubs, community kitchens, and urban agriculture uses in the downtown area.
Explore partnership with FCSS, AHS, and local producers to develop a food hub concept for the John Davidson site or other suitable downtown locations.

Survey outcomes

Proposed Ideas	Agree	Unsure	Disagree
Attract more sit-down dining options	90%	7%	3%
Support more outdoor patios	82%	10%	8%
Encourage more retail options downtown	85%	10%	5%
Attract specialty / experiential retail	58%	25%	17%
Require active storefronts in new development	58%	30%	12%
Attract range of entertainment venues	77%	13%	9%
Support shared-space concepts / food hubs	70%	23%	7%



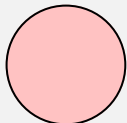
General agreement



Need more information



Mix of agree + unsure + disagree



General disagreement

Theme | Food, Shops and Entertainment

In-person events/activities outcomes

Proposed Ideas
Articulate a clear Downtown Vision Statement grounded in Coaldale's specific character, history, and community aspirations.
Downtown Design Guidelines to establish a distinctive design for the downtown unique to Coaldale, rooted in exterior materials choices, building massing and orientation, window proportions, and other architectural elements.
Downtown Design Guidelines to encourage multi-generational programming capacity in all major public spaces (seating, shade, play elements, accessible surfaces for all ages and mobilities).
Develop a Heritage and Storytelling Strategy, identifying sites, stories, and figures significant to Coaldale's history.
John Davidson site concept to include multi-generational design elements serving all age groups.

Survey outcomes

Proposed Ideas	Agree	Unsure	Disagree
Create a clear vision for downtown Coaldale	77%	17%	5%
Celebrate local heritage, culture and history	80%	13%	7%
Design welcoming, accessible spaces for all	85%	11%	3%
Create a heritage and storytelling strategy	66%	23%	11%



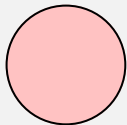
General agreement



Need more information



Mix of agree + unsure + disagree



General disagreement

Theme | John Davidson School Site

In-person events/activities outcomes

Proposed Ideas
Preparation of a John Davidson Site Redevelopment Strategy as a key “first project”, reflecting the range of community-identified ideas shared through feedback so far.
Mixed-use development, where mixed uses could include: seniors’ housing, daycare, an amphitheatre / performing arts spaces, festival and event space linked with Festival Square, publicly accessible washrooms, a water feature, play space or a playground, and so on
John Davidson site programming to include dedicated multi-generational programming space for activities such as seniors’ fitness, drop-in activities, social programming, and so on.
Designate 21st Ave. extension as a key component of the John Davidson site’s redevelopment, and pending transportation network analysis and provincial approvals, a priority transportation network improvement.
21st Ave. extension design to prioritize active mode users (pedestrians, cyclists) in addition to vehicle movement.
John Davidson site redevelopment strategy to encourage and enable temporary road closures between Civic Square and the school site to expand contiguous event space for major events.

Survey outcomes

Proposed Ideas	Agree	Unsure	Disagree
John Davidson (JD) redevelopment as a priority project	70%	20%	10%
Extend 21st Ave through the John Davidson site (2nd ask)	68%	15%	17%
JD redevelopment reflects identity / honours history	55%	25%	20%
JD site should incorporate public outdoor space	65%	19%	16%
JD site should include accessible public washrooms	67%	18%	16%



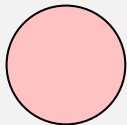
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Need more information



Mix of agree + unsure + disagree



General disagreement

Phase 2 Engagement Survey-only Outcomes



RANKING, PRIORITY AND OPEN-ENDED RESPONSES

The survey included a variety of question-types, including:

- Likert-style (Strongly Agree, Somewhat Agree, Unsure, Somewhat Disagree...)
- Priorities selection i.e. “select your top 3 priorities”
- Ranking matrix (scale of 1-10 across multiple related ideas for one topic)
- Open-ended short answer
- Open-ended long answer

While the Likert-style questions provide an ideal format to compare against in-person engagement outcomes, the broader variety of question types help guard against some forms of biases, and can strengthen survey outcomes by providing opportunities to inject context and nuance into feedback.

The next section provides a summary of the survey’s Priorities, Ranking and Open-ended questions, which are organized into the six themes.

1 – Transportation and Mobility

Connection to Phase 1 – Improved Infrastructure

Downtown elements: streets and sidewalks, accessibility, ease of movement through the area

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Connection to Phase 1 – Events and Activities

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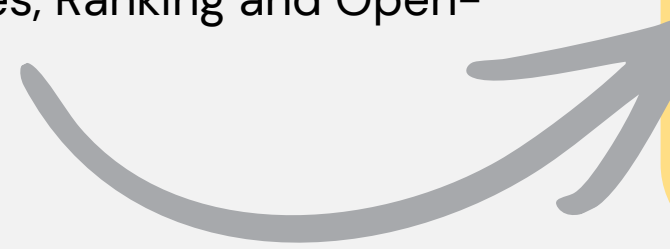
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5 – ...A sense of place

Bringing it all together; more vibrancy, vitality and energy in the downtown

6 – John Davidson School Site

While not a theme, dialogue on the site is invaluable to help guide its redevelopment



Ranking Priorities

Transportation Priorities	
Intersection redesign (20th & 845)	85%
Pedestrian safety & accessibility	85%
Connectivity (roads, walking, cycling)	33%
Traffic calming (speed reduction)	26%
Parking management	15%

Events Priorities	
Farmers' Market	78%
Seasonal festivals	58%
Food events	47%
Live music / concerts	38%
Car shows / parades	20%
Youth events	15%
Outdoor movies	13%

Related Question: How do people learn about events?	
Social media	75%
Town website	20%
Internet search	12%
Radio	8%
Newspaper	8%

A note on interpreting priority feedback

The percentages shown in these tables should be read on their own rather than comparatively. For instance, 85% of respondents selected Intersection redesign (20th & 845) while only 15% selected Parking management. This does not mean 15% disagree with the intersection redesign or 85% disagree with parking management. Each percentage “stands on its own” and should be viewed as a sorting exercise, rather than a binary yes/no outcome.

Ranking Priorities

Types of Businesses Wanted	
Family dining	84%
Entertainment (theatre, arcade, bowling)	69%
Specialty retail (boutiques, artisans)	42%
Services (laundromat, etc.)	28%

Public Space Improvements	
More trees and greenery	71%
More seating	38%
Better lighting	36%
Public washrooms	34%
Noise reduction	31%
Accessibility improvements	20%

Downtown Identity Elements	
Events and programming	69%
Multi-generational spaces	52%
Welcoming and inclusive spaces	43%
Local history and storytelling	38%
Public art	31%

A note on interpreting priority feedback

The percentages shown in these tables should be read on their own rather than comparatively. For instance, 84% of respondents selected Family dining while only 28% selected Services (laundromat, etc.). This does not mean 16% disagree with wanting a Family restaurant or 72% disagree with Services (laundromat etc.). Each priority “stands on its own” and should be viewed as a sorting exercise, rather than a binary yes/no outcome.

John Davidson School Site

Top Priorities for the John Davidson Site	
Green space	63%
Events and gathering space	61%
Mixed-use development (commercial + housing)	21%
Community services (daycare, etc.)	14%
Housing	12%

Key Takeaways

School site feedback suggests there is a focus on ensuring green space, and space for events and gathering is core to the redevelopment of the property. This does not necessarily mean development is not wanted on the site, but simply that if and when redevelopment occurs, the expectation is that functional green/open space is a central feature.

Ranking of Potential Uses for the John Davidson Site					
Potential use	Responses	Mean	Rated 8–10 (high priority)	Rated 4–7 (moderate)	Rated 1–3 (low priority)
Multi-generational community space	68	6.4	38%	46%	16%
Playground / play space	69	6	38%	38%	25%
Public washrooms	70	5.8	36%	39%	26%
Seniors' housing	73	5.6	37%	30%	33%
Festival and event space	70	5.3	23%	44%	33%
Amphitheatre / performance space	70	5	17%	49%	34%
Mixed-use development	70	4.8	30%	26%	44%
Water feature	70	4.8	17%	47%	36%
Daycare	68	4.7	19%	44%	37%

Open-ended Questions

Open-ended Questions		
Question	Theme/Topic	Response Rate
What is the biggest transportation issue downtown today?	Transportation	56% (149 of 267)
What would make downtown feel more “alive” to you?	Sense of Place	38% (103 of 267)
What is missing from downtown public spaces today?	Public Realm	31% (83 of 267)
What would bring you downtown more often?	Sense of Place and Shops, Food, Entertainment	38% (103 of 267)
What 3 words would you use to describe your ideal downtown?	Sense of Place	39% (105 of 267)
What is your vision for the John Davidson School Site?	Multiple	53% (142 of 267)
Is there any additional feedback you would like to share?	Multiple	34% (90 of 267)

Open-ended Questions

Open-ended Questions	
Question	Response Summary
What is the biggest transportation issue downtown today?	• The 20th Ave./ HW 845 and HW 3/ HW 845 intersections remain a focal point. • Main Street from HW 845 to 17th St. is noted as narrow for driving and parking, but comfortable for active modes users, and many appreciate the “look and feel” of the redone blocks.
What would make downtown feel more “alive” to you?	• Vibrancy is understood as activity and food, not capital works; validating the 90% support for dining, 82% for patios, and 78% farmers’ market demand from the closed-ended results. • Local ownership matters: respondents distinguish between "another franchise" and distinctive local establishments. • Youth space is an unmet need named spontaneously here and again in the final feedback question.
What is missing from downtown public spaces today?	• The gap is "somewhere to stay" i.e. seating, shade, and green space, not major facilities; matching the 71% multi-select for trees/greenery and 38% for seating. • Washroom availability and wayfinding is a recurring, fixable desire validated by the 80% signage support. • Poorly placed streetscape elements (planters) have been noted by some respondents as accessibility barriers for seniors and people with disabilities.
What would bring you downtown more often?	• Family dining is the most consistent finding in the entire survey; 90% Likert agreement, 84% multi-select, and the top open-ended response. • Retail leakage to Lethbridge is named explicitly and repeatedly; residents want to spend locally if options and prices allow. • Several respondents noted demand exists for a second grocery store, an indoor pool, and a movie theatre (none of which the survey asked about).
What 3 words would you use to describe your ideal downtown?	• The words “welcoming” “safe” “clean” “vibrant” “friendly” and “accessible” were top mentions. • Secondary, supporting terms included “variety” “community” “inviting” “walkable” “green” “cozy” “relaxed” and “interesting”
What is your vision for the John Davidson School Site?	• There is a park-and-gathering vision that aligns with the multi-select results (green space 63%, events/gathering 61%) • Housing and the 21st Ave extension are generally supported through the Likert-style responses (60-70%); however, a number of respondents either indicated a need for more information, or were opposed.
Is there any additional feedback you would like to share?	• Some tension noted via responses; downtown investment vs. town-wide equity, ambition vs. tax sensitivity, and beautification vs. maintenance capacity. • Recreation-facility demand (pool, theatre, rink) were highlighted in several responses.

Next Steps

The Plan is starting to take shape

More opportunities to engage coming up!

Over the past year and the first two phases of the ARP’s Engagement Strategy, approximately 460 to 480 respondents across more than a dozen workshops, pop-up events, and surveys, have contributed their feedback to help shape the future of our downtown.

Phase 3 of the Engagement Strategy will focus on providing meaningful opportunities for project partners to review and provide feedback on the first iteration of the plan. Phase 3 is anticipated to begin in late summer/early fall 2026. As of the date of the preparation of this report, **we are here...** →

Using Phase 3 feedback, Phase 4 will be initiated. The plan will be refined and prepared for formal proceedings including a bylaw, public hearing, and consideration of approval by Town Council.

